

Yum! Brands
Restaurant Units Activity Summary
YTD Actual for the period of Q4 2018

	Franchise & License	Company	Total
Total Yum! Brands			
Beginning of Year	43,603	1,481	45,084
New Builds	2,975	46	3,021
Acquisitions	0	0	0
Refranchising	660	(660)	0
Closures	(1,253)	(11)	(1,264)
Other	1,283	0	1,283
End of Period	47,268	856	48,124
% of Total	98%	2%	100%
KFC			
Beginning of Year	20,819	668	21,487
New Builds	1,576	28	1,604
Acquisitions	0	0	0
Refranchising	364	(364)	0
Closures	(462)	(8)	(470)
Other	0	0	0
End of Period	22,297	324	22,621
% of Total	99%	1%	100%
Pizza Hut			
Beginning of Year	16,588	160	16,748
New Builds	1,106	2	1,108
Acquisitions	0	0	0
Refranchising	97	(97)	0
Closures	(705)	(3)	(708)
Other	1,283	0	1,283
End of Period	18,369	62	18,431
% of Total	100%	0%	100%
Taco Bell			
Beginning of Year	6,196	653	6,849
New Builds	293	16	309
Acquisitions	0	0	0
Refranchising	199	(199)	0
Closures	(86)	0	(86)
Other	0	0	0
End of Period	6,602	470	7,072
% of Total	93%	7%	100%

Yum! Brands
Restaurant Units Activity Summary
KFC Division
YTD Actual for the period of Q4 2018

	Franchise & License	Company	Total
Total U.S.			
Beginning of Year	4,055	54	4,109
New Builds	45	1	46
Acquisitions	0	0	0
Refranchising	0	0	0
Closures	(81)	0	(81)
Other	0	0	0
End of Period	4,019	55	4,074
% of Total	99%	1%	100%
Total International			
Beginning of Year	16,764	614	17,378
New Builds	1,531	27	1,558
Acquisitions	0	0	0
Refranchising	364	(364)	0
Closures	(381)	(8)	(389)
Other	0	0	0
End of Period	18,278	269	18,547
% of Total	99%	1%	100%
Total KFC Division			
Beginning of Year	20,819	668	21,487
New Builds	1,576	28	1,604
Acquisitions	0	0	0
Refranchising	364	(364)	0
Closures	(462)	(8)	(470)
Other	0	0	0
End of Period	22,297	324	22,621
% of Total	99%	1%	100%

Yum! Brands
Restaurant Units Activity Summary
Pizza Hut Division
YTD Actual for the period of Q4 2018

	Franchise & License	Company	Total
Total U.S.			
Beginning of Year	7,426	96	7,522
New Builds	248	0	248
Acquisitions	0	0	0
Refranchising	72	(72)	0
Closures	(288)	0	(288)
Other	0	0	0
End of Period (1)	7,458	24	7,482
% of Total	100%	0%	100%
Total International			
Beginning of Year	9,162	64	9,226
New Builds	858	2	860
Acquisitions	0	0	0
Refranchising	25	(25)	0
Closures	(417)	(3)	(420)
Other	1,283	0	1,283
End of Period	10,911	38	10,949
% of Total	100%	0%	100%
Total Pizza Hut Division			
Beginning of Year	16,588	160	16,748
New Builds	1,106	2	1,108
Acquisitions	0	0	0
Refranchising	97	(97)	0
Closures	(705)	(3)	(708)
Other	1,283	0	1,283
End of Period	18,369	62	18,431
% of Total	100%	0%	100%

(1) Includes 1 unit in Saipan, 6 units in Guam & 19 Military units.

Yum! Brands
Restaurant Units Activity Summary
Taco Bell Division
YTD Actual for the period of Q4 2018

	Franchise & License	Company	Total
Total U.S.			
Beginning of Year	5,799	647	6,446
New Builds	201	14	215
Acquisitions	0	0	0
Refranchising	199	(199)	0
Closures	(73)	0	(73)
Other	0	0	0
End of Period	6,126	462	6,588
% of Total	93%	7%	100%
Total International			
Beginning of Year	397	6	403
New Builds	92	2	94
Acquisitions	0	0	0
Refranchising	0	0	0
Closures	(13)	0	(13)
Other	0	0	0
End of Period	476	8	484
% of Total	98%	2%	100%
Total Taco Bell Division			
Beginning of Year	6,196	653	6,849
New Builds	293	16	309
Acquisitions	0	0	0
Refranchising	199	(199)	0
Closures	(86)	0	(86)
Other	0	0	0
End of Period	6,602	470	7,072
% of Total	93%	7%	100%